# **EXHIBIT C**

- 1 90 percent fixed cap for just a moment.
- 2 It is based on a weighted case value
- 3 matrix, isn't it, sir?
- 4 A. Yes.
- 5 Q. And the values on that matrix add up to
- 6 1.0?
- 7 A. Yeah.
- 8 O. And the -- so at the first level of
- 9 fixed standard, the standard is 1.0, is it not,
- 10 the first level of standard?
- 11 A. If I understand what you mean by "first
- 12 level of standard," yes, that's the standard that
- 13 caseworkers are judged by.
- 14 O. And then the second level of standard is
- 15 what we've referred to as the 90 percent case
- 16 worker caseload standard or compliance standard?
- 17 A. Number of caseworkers in compliance
- 18 standard is what I call it.
- 19 Q. All right. We're saying the same thing.
- 20 A. Yeah.
- 21 Q. And that is a -- the second standard, at
- 22 least, although I think both of them apply, those
- 23 are rigid, fixed standards which are being
- 24 addressed in these depositions in terms of
- 25 compliance, are they not?

- 1 A. Yes.
- 2 Q. You can also determine, based on the --
- 3 the caseload metric workers who are in a close
- 4 category.
- 5 Are you aware of that?
- 6 A. Yes.
- 7 Q. So the first category would be net,
- 8 which is 10 and below.
- 9 A. Yes.
- 10 Q. And the second category would be greater
- 11 than 1.0 but less than 1.2?
- 12 A. It is.
- 13 Q. Are you aware that a worker can have a
- 14 one point net value, and by simply being assigned
- 15 one additional investigation would fall into the
- 16 close category?
- 17 A. Yes.
- 18 Q. Without going through all of the
- 19 reasons, because others have discussed this, based
- 20 on your experience as commissioner and your
- 21 overall experience, do you believe that the
- 22 90 percent fixed caseload cap is detrimental to
- 23 children?
- 24 A. I believe it that it can be, yes.
- 25 Q. And can it also be detrimental to

- 1 management of the child protection agency in
- 2 Mississippi?
- 3 A. Yes.
- 4 Q. To your knowledge, has child
- 5 protection -- has CPS and/or its predecessor, ever
- 6 achieved a 90 percent caseload compliance in the
- 7 history of the agency?
- 8 A. Not that I know of.
- 9 Q. Did it achieve a 90 percent caseload
- 10 compliance during David Chandler's tenure?
- 11 A. Did not.
- 12 Q. Are you aware that the plaintiffs in
- 13 this case are asking the Court to place this
- 14 agency in a receivership?
- 15 A. Yes.
- 16 O. Would a receivership in your view be
- 17 detrimental to children in the state of
- 18 Mississippi?
- 19 A. Absolutely.
- 20 O. Child Protective Services at this time
- 21 is still a part of the DHS, is it not, sir, with
- 22 independent operational authority?
- 23 A. Yes.
- 24 Q. So a receivership would actually be
- 25 taking over a -- an agency that is part of a

- larger agency, would it not, sir?
- 2 A. Yes.
- 3 Q. Again, your opinion is unequivocal that
- 4 that would be detrimental to children and to the
- 5 agency?
- 6 A. Yes.
- 7 Q. Now, let's talk just a little bit about
- 8 your experience. You have dwelled on that quite a
- 9 lot today.
- You have started as commissioner on
- 11 September 18th of 2017?
- 12 A. Yes.
- 13 Q. And you did several due diligence with
- 14 regard to that agency prior to that date, did you
- 15 not?
- 16 A. I did.
- 17 Q. And as part of that due diligence, you
- 18 met with John Davis, Executive Director of DHS,
- 19 and David Chandler, who at the time was the
- 20 Commissioner of CPS?
- 21 A. Yes.
- 22 Q. And is it your testimony that you were
- 23 assured by Mr. Chandler, by David Chandler, that
- 24 funding would not be a problem for CPS in general
- 25 terms?